

## JOURNÉES ROMANDES DES ARTS ET MÉTIERS

Verbier, 26.06.2017



www.bobst.com

#### PORTRAIT



BOBST is world's leading supplier of equipment and services to **packaging** and **label manufacturers** in the folding carton, corrugated board and flexible materials industries

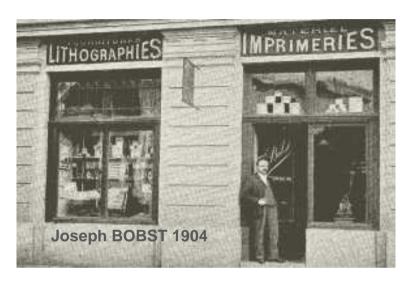






### PORTRAIT

- Founded in 1890, BOBST celebrated its **125 years** in 2015
- 5'050 FTEs in 2016 (1'733 in Switzerland)
- Employee average stay with Bobst Mex SA: **19,6 years**
- 265 apprentices educated worldwide every year (182 in Switzerland)







### PORTRAIT





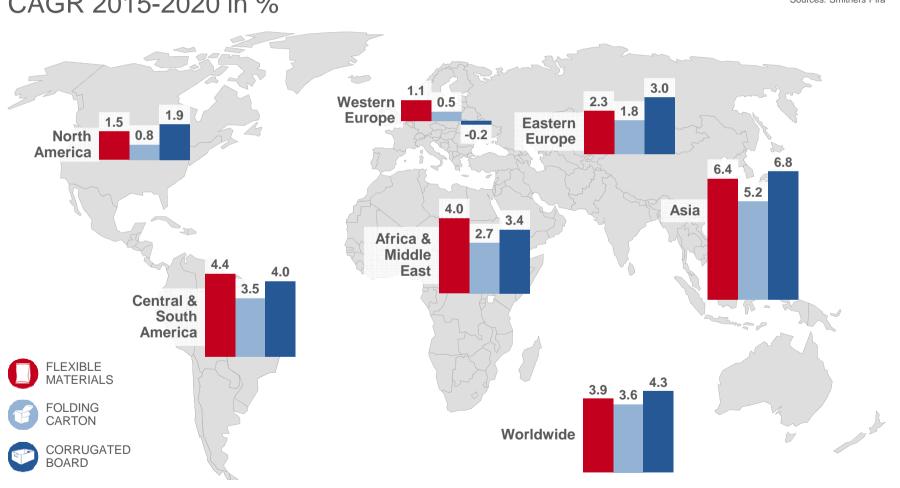
#### **PACKAGING INDUSTRY** Annual packaging consumption per capita [kg]

4.7 5.4 Russia 11.8 14.8 Germany 22.9 63.3 12.8 36.7 13.8 8.7 4.1 USA 9.2 14.4 70.1 China Japan 45.1 33.4 74.2 51.1 20.1 India 2.9 Africa 2.5 3.1 \_ 3.7 **Brazil** 20.2 13.4 FLEXIBLE MATERIALS FOLDING 3.6 5.3 CARTON Worldwide CORRUGATED 21.9 BOARD 13.0

Sources: Smithers Pira



#### **PACKAGING INDUSTRY** Growth forecast of packaging consumption



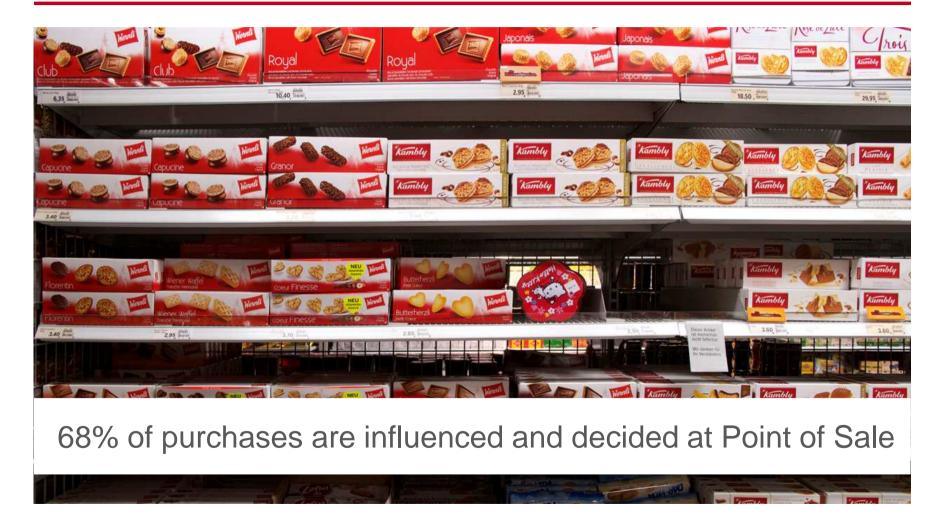
#### CAGR 2015-2020 in %

Sources: Smithers Pira

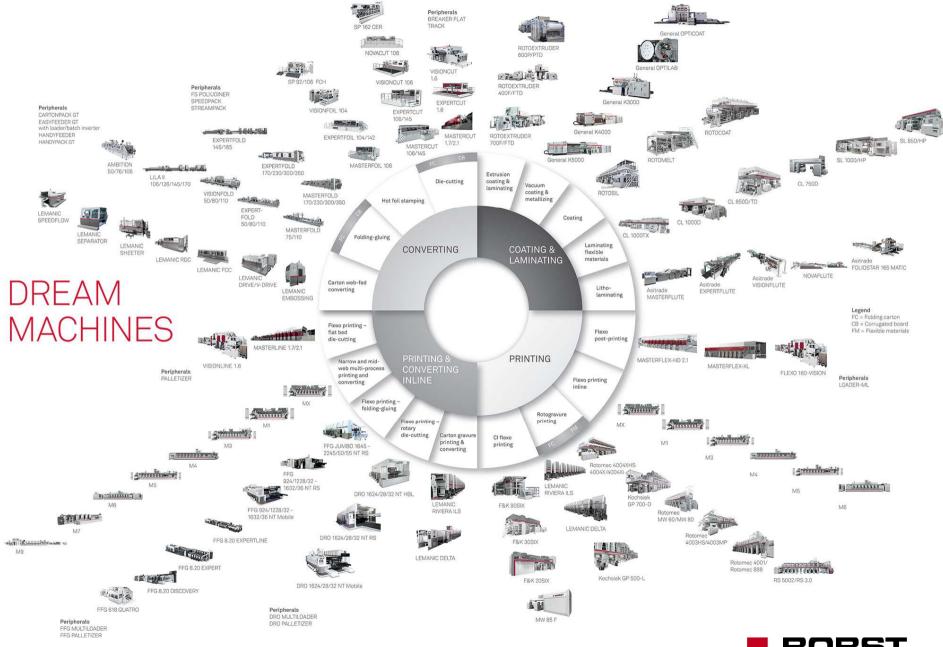




#### **PACKAGING INDUSTRY** Which cookies would you buy?



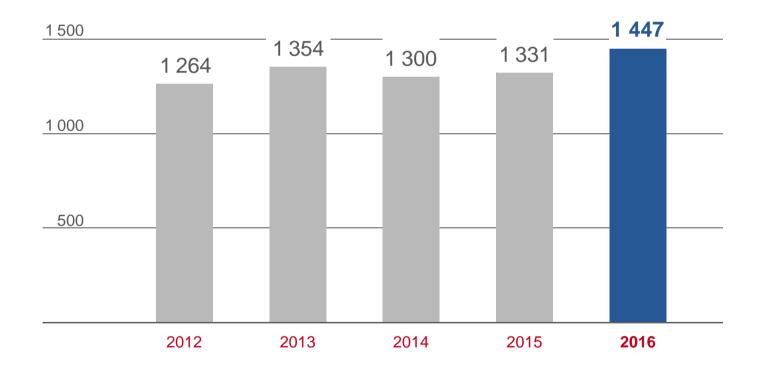






#### **FINANCIAL RESULTS 2016**

Consolidated sales in million CHF





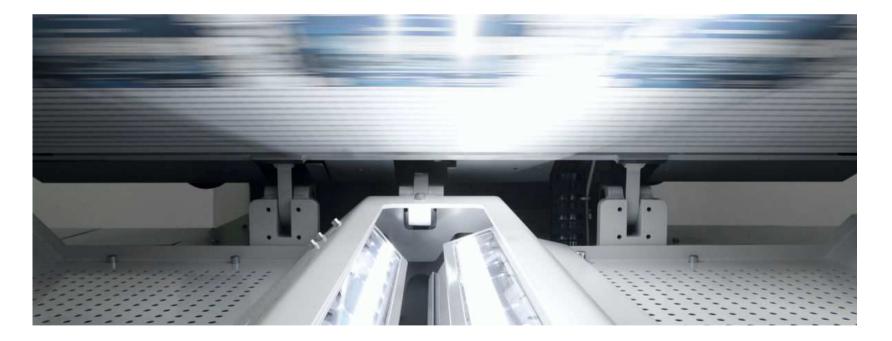
#### **FINANCIAL RESULTS 2016**

Consolidated sales in million CHF

Sales by geographical distribution	2016	2015	Δ%
Europe	661.4	652.5	1.4
Americas	426.6	385.2	10.7
Asia & Oceania	307.3	264.7	16.1
Africa	51.3	28.5	80.2
Total	1 446.6	1 330.9	8.7



#### BOBST invests over 90 MCHF (or 6%) of its turnover in R&D with a staff of 520 FTEs, and holds over 2'100 Intellectual Property rights



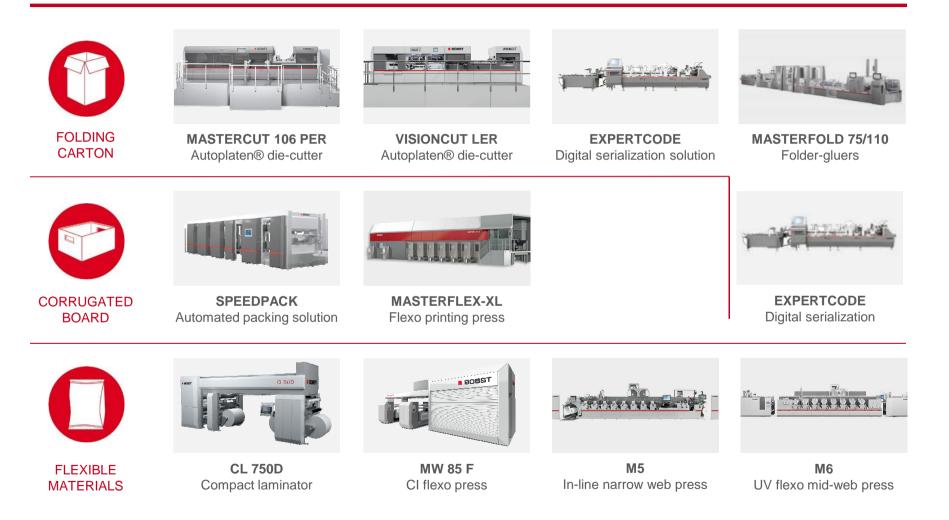


Company relies on **strong internal global R&D network**, with 7 R&D centers in Europe and 3 in Asia





#### **INNOVATION** 11 new models in 2016





Within the scope of Research & Development activities, **NEW PRODUCT DEVELOPMENT** and **INNOVATION are fostered to remain ahead of competition** 



BOBST

**BOBST R&D relies on competence centers** with deep technical know-how in wide range of topics



OPTICAL SENSOR MICROSYSTEMS







INDUSTRIAL VISION



MACHINE CONNECTIVITY



MACHINE ELECTRICITY



REAL-TIME SOFTWARE





# For example, BOBST develops dedicated optical sensors to integrate value-added features on its machines





To nurture innovation, BOBST collaborates with leading academic partners, such as





Hes.so Haute Ecole Spécialisée

de Suisse occidentale











BOBST also collaborates with network of dynamic SMEs to boost its innovation, including













BOBST leverages the strengths of SMEs to reinforce and

accelerate its own developments













BOBST is for example **working with BCD microtechnique SA** to accelerate its own developments

Collaboration started with sensor development 30 years ago and evolved to this day. Success factors were













a multi-talented team





#### Ingredients for successful collaboration













Example 1: development of an **advanced optical sensor microsystem** combining lighting technologies developed at BOBST and a sensor chip developed in partnership between BOBST and CSEM

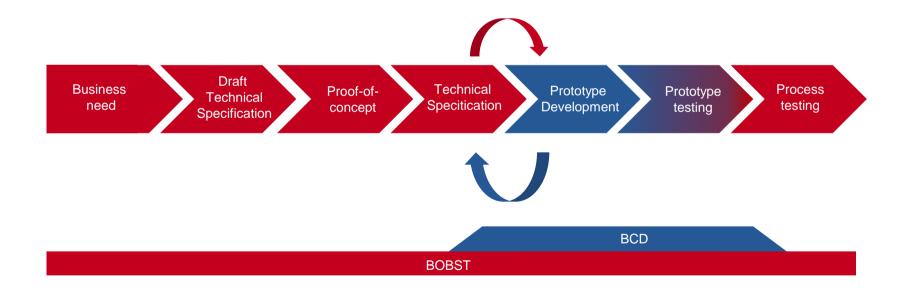
Due to lack of R&D capacity, BOBST worked in close collaboration with



BCD microtechnique sA



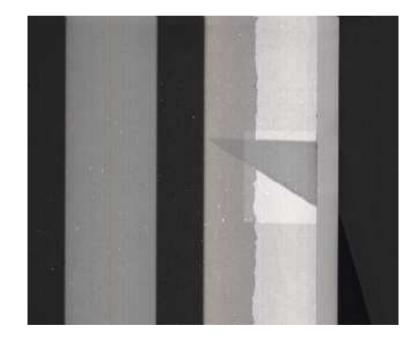
Specification of innovation projects usually cannot be defined precisely. **Flexibility was buit into the collaboration**, allowing adaptations of specifications along the way





## Project outcome was a compact sensor microsystem able to detect small marks on wide spectrum of substrates





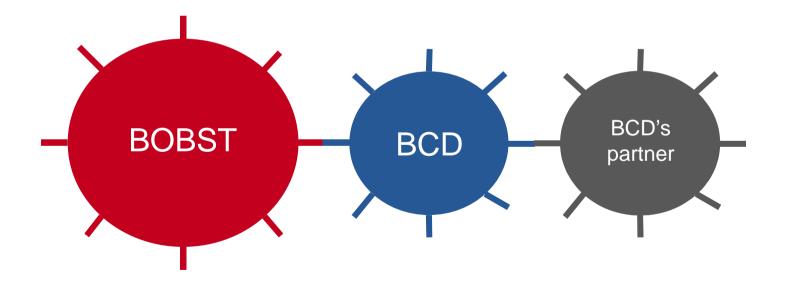


# Within 6 months, **BCD delivered fully functional prototype** that will serve as basis for next-generation control systems





**Innovative solutions were found through BCD's network**, e.g. for sensor thermal management





#### Example 2: next-generation quality control system





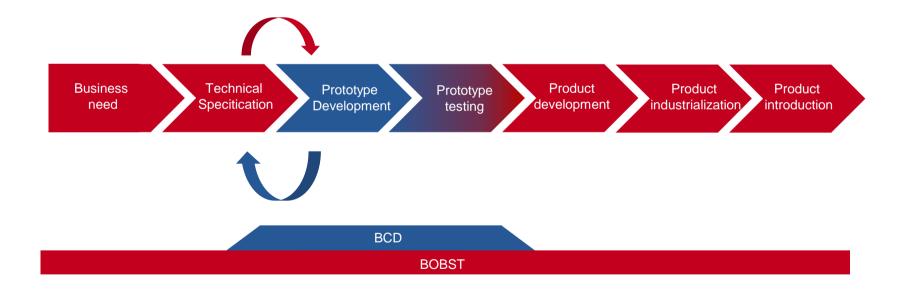
Development of **next-generation quality control system based** on BOBST innovative lighting concept

To accelerate its development effort, BOBST collaborated with



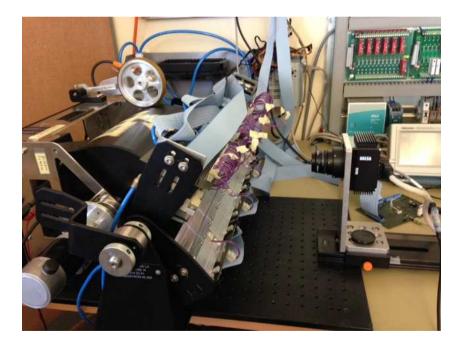


**BOBST leveraged technical skills and agility of BCD** to quickly demonstrate feasibility of the BOBST lighting concept





Within 5 months in late 2014, **BCD delivered a fully functional lighting prototype** that served to demonstrate the new concept to selected BOBST customers





Based on positive results from prototype, BOBST further developed and industrialized the concept, leading to a **product introduction in Q4 2017** 







Innovation is key for long-term success. Multinationals like BOBST strive by combining forces where necessary with an ecosystem of innovative and agile SMEs

